

Minutes of the 2026 Annual General Meeting of Shareholders Miss Grand International Public Company Limited

Date, Time and Venue

The 2026 Annual General Meeting of Shareholders of Miss Grand International Public Company Limited (the “Company”) was held on Thursday, April 23, 2026 at 10.00 a.m. via electronic means in accordance with the applicable laws and regulations governing electronic meetings. The live broadcast of the Meeting was conducted from the meeting room on the 3rd floor of Miss Grand International Public Company Limited.

Commencement of the Meeting

Miss Salinna Dangkomen, Company Secretary, welcomed the shareholders attending the 2026 Annual General Meeting of Shareholders of the Company. The Meeting was conducted via electronic means in compliance with the relevant laws and regulations, pursuant to the resolution of the Board of Directors’ Meeting No. 1/2026 held on February 17, 2026, to consider the matters as set out in the Notice of the Meeting.

As of the book closing date for determining the shareholders entitled to attend the Meeting, the Company had a registered capital of Baht 105,000,000, divided into 210,000,000 shares with a par value of Baht 0.50 per share, and a paid-up capital of Baht 105,000,000, divided into 210,000,000 shares with a par value of Baht 0.50 per share. The total number of shareholders attending the Meeting in person and by proxy was as follows:

Attending in person:	12	persons representing a total of	151,251,901	shares
Attending by proxy	23	persons representing a total of	6,996,163	shares
Total	35	persons representing a total of	158,248,064	shares
Equivalent to			75.3562 %	of the total issued shares of the Company
			210,000,000	shares

A quorum was thus constituted in accordance with the Company’s Articles of Association, which require that there be not less than 25 shareholders and proxies attending the Meeting, or not less than one-half of the total number of shareholders, whichever is lower, and that the aggregate number of shares held by such attendees shall not be less than one-third of the total issued shares of the Company.

Dr. Manus Nonuch, Chairman of the Board of Directors

The Chairman welcomed the shareholders attending the 2026 Annual General Meeting of Shareholders via electronic means and informed the Meeting that a quorum was present in accordance with the Company’s Articles of Association. He then appointed Assoc. Mr. Suchart Laopreeda, Director, to act as the Chairman of the Meeting, and assigned Miss Salinna Dangkomen to act as the moderator of the Meeting and to conduct the Meeting in accordance with the agenda.



Thereafter, the Company Secretary, who was assigned to act as the moderator of the electronic shareholders' meeting in compliance with applicable laws, introduced the Board of Directors, executives, the auditor, and the Company's legal advisors, who were responsible for supervising and verifying the vote counting process to ensure that the voting was conducted in a transparent manner and in accordance with the laws and the Company's Articles of Association. The Company Secretary also explained the rules of the Meeting, the voting procedures, and the vote counting procedures to the shareholders. The Board of Directors, executives, the auditor, and the legal advisors attending the Meeting were as follows:

present at the meeting venue

1. Mr. Nawat	Itsaragrisil	Director / Chief Executive Officer
2. Mr. Ratchaphol	Chantaratim	Director / Member of the Nomination and Remuneration Committee / Chairman of the Risk Management Committee / Deputy Chief Executive Officer
3. Mr. Saksit	Boonwanich	Director / Chief Financial Officer / Member and Secretary of the Risk Management Committee
4. Ms. Teresa	Chaivisut	Executive Director / Chief Operating Officer
5. Ms. Sopapan	Viroonmas	Executive Director / Chief Commercial Officer
6. Ms. Salinna	Dangkomen	Company Secretary

Directors and attendees attending the Meeting via electronic means

1. Dr. Manus	Nonuch	Chairman of the Board of Directors / Independent Director
2. Dr. Wichien	Chubthaisong	Director / Independent Director / Audit Committee Member / Chairman of the Nomination and Remuneration Committee / Member of the Risk Management Committee
3. Mr. Suchart	Laopreeda	Director / Chairman of the Audit Committee / Member of the Risk Management Committee / Member of the Nomination and Remuneration Committee / Independent Director
4. Asst. Prof. Dr. Chirasil Chayawan		Director / Audit Committee Member / Independent Director

Directors absent from the Meeting: - None-

Auditors from DIA International Audit Co., Ltd. (the "Audit Firm")

Mr. Joompoth Piratanakorn

Legal advisors responsible for supervising and verifying the vote counting process of the Meeting

Ms. Orawan Klomkool



Prior to the commencement of the Meeting, the moderator informed the Meeting that the 2026 Annual General Meeting of Shareholders held via electronic means (E-AGM) was conducted using the services of OJ International Co., Ltd., as the meeting control system provider, responsible for collecting and processing the voting results for the Meeting. The Company also utilized the Zoom Meeting system, which has been certified in accordance with the information security standards for electronic meeting control systems (Version 1.1). In the event that any shareholders have questions or encounter technical difficulties in using the electronic meeting system, either prior to or during the Meeting, they are requested to contact the support staff at Tel. 02 079 1811.

The procedures for the electronic meeting (E-AGM) and voting for each agenda item are as follows:

- Each shareholder shall have voting rights equivalent to the number of shares held, whereby one share equals one vote.
- Voting at this Meeting shall be conducted on an open voting basis, not by secret ballot.

Voting Procedures

- Participants are required to switch from the E-Meeting window back to the main browser page and click the “E-Voting” button. Participants may cast their votes by selecting one of the following options: “Approve”, “Disapprove”, or “Abstain”. Splitting of votes is not permitted, except in the case of foreign shareholders who have appointed a custodian in Thailand.
- After selecting a voting option, a pop-up window will appear for confirmation. Please click “Confirm”. If you wish to change your vote, you may do so by selecting a new option. For each agenda item, the Company will allow a voting period of 60 seconds. Once the voting is closed, no further changes or submissions of votes will be permitted.
- For vote counting, in order to ensure convenience and efficiency, the Company will deduct votes of “Disapprove” and “Abstain” from the total number of votes of shareholders attending the Meeting for each agenda item. In the event that no vote is cast for any agenda item, the system will deem such vote as “Approve”.
- After completing the voting process, participants are requested to return to the E-Meeting window in the Zoom system to continue viewing the live broadcast of the Meeting.
- The system will aggregate the voting results from votes cast via the E-Voting system. In cases where shareholders have specified their voting instructions in the proxy form, the proxy holders are not required to cast votes again in the system.
- The total number of votes and the number of shareholders or proxies in each agenda item may vary, as additional participants may join the Meeting during its course.
- Shareholders who join the Meeting after its commencement shall be entitled to vote only on the agenda items that have not yet been considered or are still open for voting.



- The Meeting shall proceed in accordance with the sequence of agenda items as specified in the Notice of the Meeting. For each agenda item, the Company will present relevant information and provide an opportunity for shareholders to raise questions or express opinions prior to voting.

Procedures for Asking Questions or Expressing Opinions

- Click the “Q&A” button at the bottom of the system interface.
- Type your question or comment in the message box. Participants are required to state their full name and indicate whether they are attending in person or by proxy prior to submitting any question or comment, in order for the Company to accurately record the Minutes of the Meeting. Thereafter, press “Enter” to submit the message and click the close (X) button to exit the Q&A window.

In the absence of any questions or comments within 60 seconds, the Company will proceed with the Meeting in accordance with the agenda. Shareholders and proxy holders are kindly requested to keep their questions or comments concise in order to allow other shareholders the opportunity to raise additional questions. Questions should be relevant to the respective agenda item. For the purpose of efficient time management of the Meeting, in the event that a large number of questions are submitted, the Company reserves the right to consider and select questions as appropriate. Any questions that cannot be addressed during the Meeting due to time constraints will be compiled and responded to, and subsequently disclosed on the Company’s website.

In order to promote good corporate governance and ensure the equitable treatment of all shareholders, the Company provided shareholders with the opportunity to propose agenda items for consideration by the Board of Directors in advance of this Annual General Meeting of Shareholders. The Company informed shareholders of such opportunity via the communication channels of the Stock Exchange of Thailand and the Company’s website during the period from November 14 to December 31, 2025. It appeared that no shareholder proposed any agenda item to the Company.

As there were no objections or further comments from the shareholders regarding the proposed voting procedures, vote counting, announcement of voting results, and the conduct of questions and answers as described above, the moderator therefore proceeded with the Meeting in accordance with the agenda as follows:

Agenda 1 To consider and certify the Minutes of the Annual General Meeting of Shareholders for the year 2025

The moderator informed the Meeting that the 2025 Annual General Meeting of Shareholders of the Company was held on April 11, 2025. The Minutes of such Meeting were duly prepared and submitted to the Stock Exchange of Thailand within 14 days from the date of the shareholders' meeting, in compliance with applicable laws. The Minutes were also published on the Company's website at www.missgrand.com for shareholders' acknowledgement and verification. Details are set out in the Minutes of the 2025 Annual General Meeting of Shareholders (Enclosure 1), which have been delivered to all shareholders together with the Notice of the Meeting.

The Board of Directors is of the opinion that the Minutes of the Meeting were accurately, completely, and clearly recorded in accordance with the actual proceedings, and have been duly disclosed to shareholders. It is therefore deemed appropriate to propose that the 2026 Annual General Meeting of Shareholders consider and approve the Minutes of the 2025 Annual General Meeting of Shareholders as presented in all respects.

The Chairman invited the shareholders to raise questions.

As there were no further questions or comments from the shareholders, the Chairman proposed that the Meeting proceed to vote on this agenda item, which requires approval by a majority of votes of the shareholders present and voting.

Resolution The Meeting considered and resolved to approve the Minutes of the 2025 Annual General Meeting of Shareholders held on April 11, 2025 by a majority vote of the shareholders present and voting, as follows:

Voting Result	Number of Votes (1 share = 1 vote)	Percentage of Total Votes of Shareholders Present and Voting
Approve	158,284,788	100.00
Disapprove	0	0
Total	158,284,788	100.00
Abstain	500	0

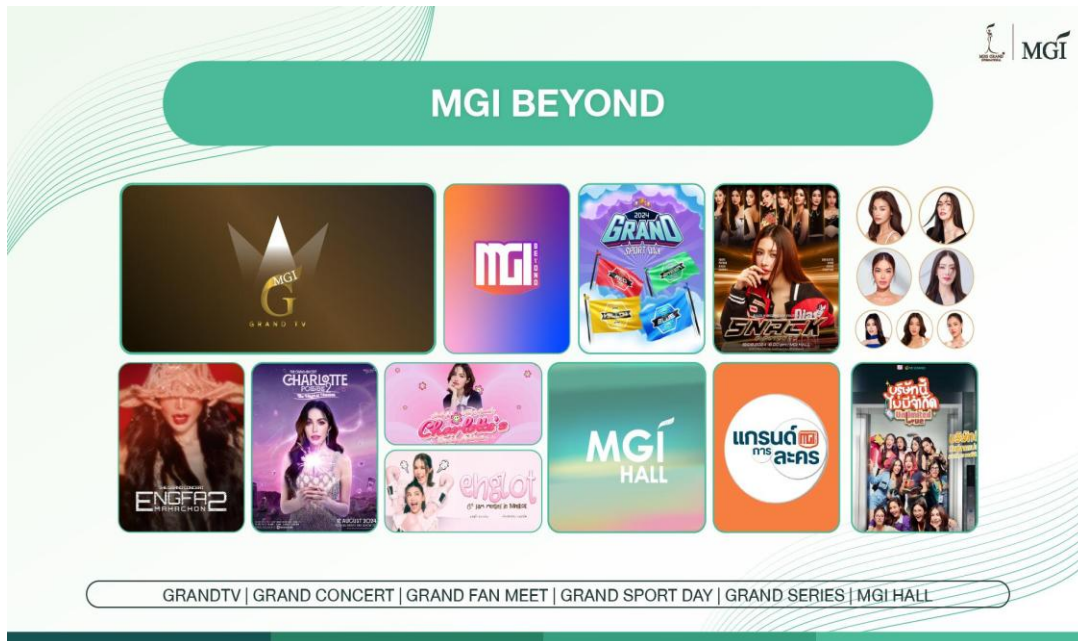
Remark: During this agenda item, there was 4 additional Total 37,224 shares.
 shareholder attending the Meeting Meeting was 39 persons
 The total number of shareholders attending the Total 158,285,288 shares.

The presentation begins with the first business segment, which is the Company's core business, namely the MGI Pageant segment. This segment covers the management of all pageant-related activities. The Company currently organizes a total of four pageants: Miss Grand Thailand, Miss Grand International, Miss Universe Thailand, for which the Company has obtained the operating rights, and a new brand under the name "MGI All Stars," which is scheduled to be launched in May 2026. The second segment is MGI Commerce, which represents the Company's commercial operations. This includes the development and sale of products under the Company's own brands, the distribution of products from business partners, and retail operations through e-commerce channels under "MGI Shop." The third segment is MGI Beyond, which consolidates the Company's talent management, media production, and entertainment businesses under a unified structure. The Company's subsidiary businesses consist of two entities. The first is MGI X Co., Ltd. (M GIX), which operates in the technology sector to support the MGI group's operations, with plans to expand its services to external clients in the future. The second is The Grand Clinic Co., Ltd. (The Grand Clinic), which commenced operations in March. In addition, the Company has established a central management function to support overall business operations, including the MGI Hall project. The Company has decided to invest in the remaining lease rights of approximately nine years to enhance operational flexibility and support future business growth.



The first business segment is MGI Pageant, which builds upon the Company's expertise in content and event production, including pageant production as well as media and entertainment production. A notable example of its past work includes participation in organizing the 74th Miss Universe pageant. Under this segment, it also encompasses the MGI Pageant business, as previously mentioned, which includes the organization of Miss Grand Thailand, Miss Grand

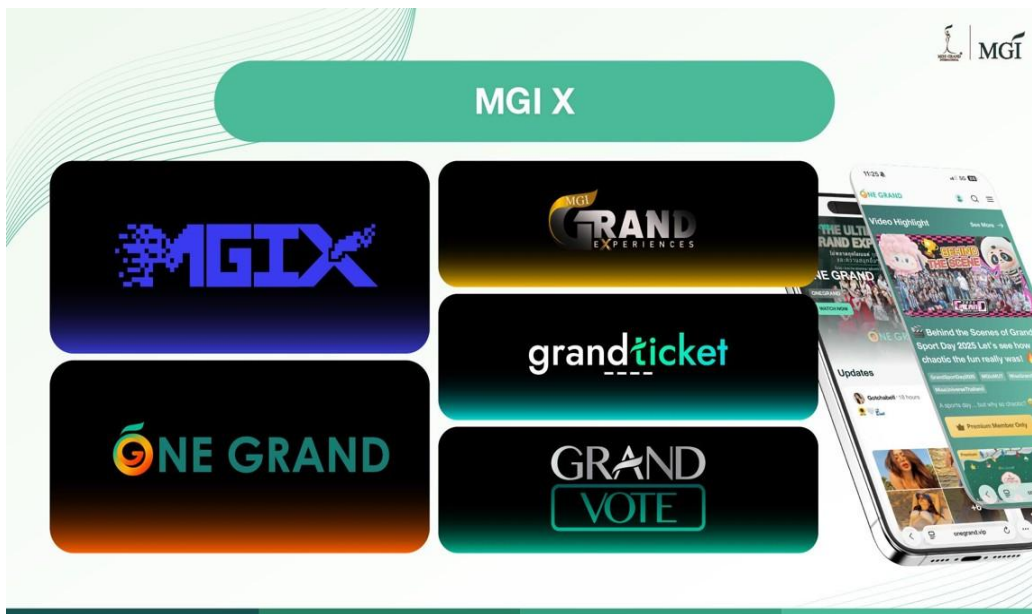
International, Miss Universe Thailand, and the Company's new brand, "MGI All Stars." In addition, toward the end of 2026, around November, the Company plans to organize the Miss Globe pageant, in celebration of its 101st anniversary.



The second business segment is MGI Beyond, which integrates content, media, and production businesses, as well as entertainment and talent management, under a single structure and is developed as a new brand under the name "MGI Beyond."

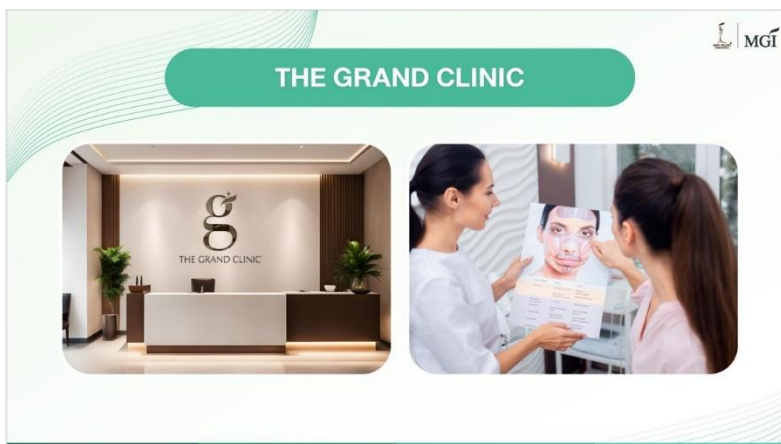


The third business segment is MGI Commerce, which focuses on the development and distribution of products. This includes products under the Company's own brands, such as MGI, Miss Grand, and Velora (jewelry products), as well as products from business partners distributed through the Company's channels. These products are sold via MGI Shop, which covers various e-commerce platforms, including Shopee, Lazada, and TikTok Shop, as well as the Company's own channels, such as its Line Official Account.



For the technology segment, operated by MGI X Co., Ltd. (MGIX), the Company currently has several key platforms that have been developed and implemented as follows:

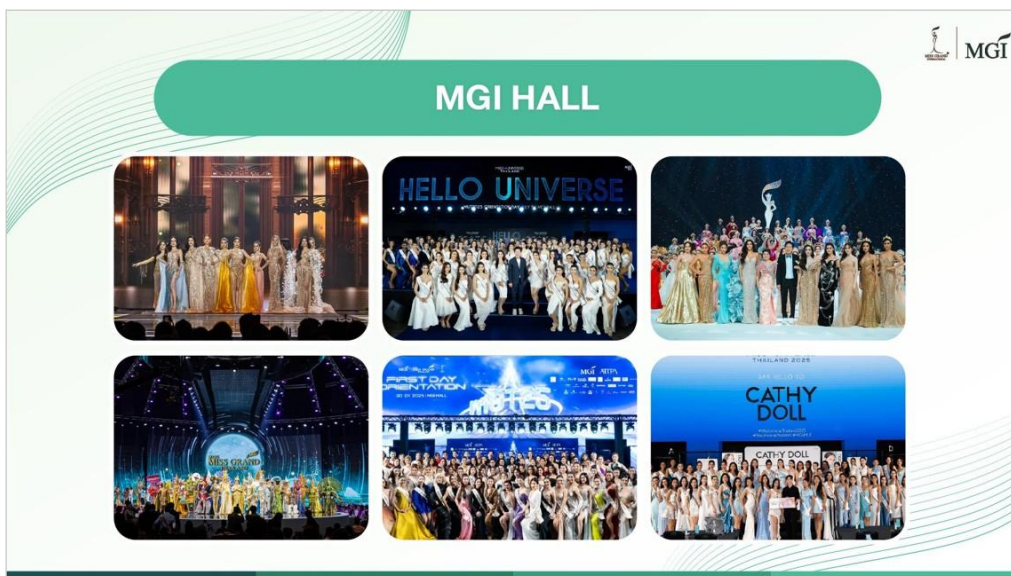
- “Grand Ticket”, a ticketing platform that has received a positive response and continues to grow alongside the Company's pageant business;
- “Grand Vote”, a voting system used for various campaigns within the Company's pageant processes;
- “Grand Experience”, a live streaming platform; and
- “One Grand”, the Company's content library system.



For the beauty business, the Company operates through The Grand Clinic Co., Ltd. (The Grand Clinic), with its first branch located at The Walk Kaset–Nawamin. The Company holds a 75% equity stake, while the remaining 25% is held collectively by three co-founding physicians.

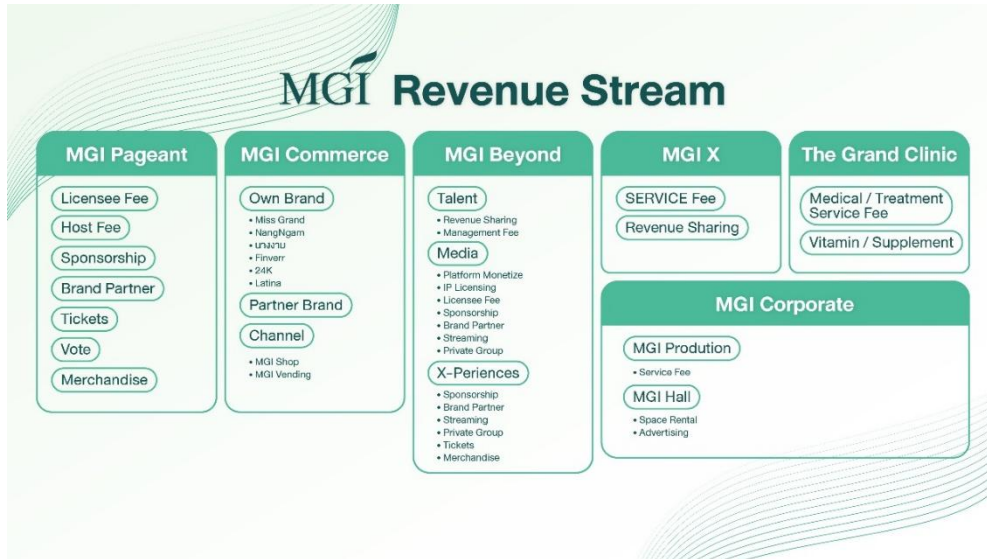


For the MGI Production segment, the Company has plans to expand its operations to include organizing pageants and various types of events for external parties in the future, in order to capture a broader range of business opportunities.



With respect to the MGI Hall project, located on the 6th floor of Bravo BKK, Rama 9 Road, many shareholders may already be familiar with this venue. Following the Company's investment in the leasehold rights, it will be able to manage the space more efficiently and with greater control, particularly in terms of marketing strategy and long-term business planning. Previously, the

Company leased the space on an annual basis, which limited its ability to determine the direction of space utilization and to manage leasing rights for third parties. However, this leasehold investment will enhance operational flexibility and enable the Company to expand business collaborations with external parties more effectively.



The Company would like to inform shareholders of its revenue streams structure, which is expected to be similar in 2025 and 2026. The revenue can be summarized by business segments as follows:

For the MGI Pageant segment, the Company’s primary revenue streams include license fees, hosting fees, sponsorship income, brand partnerships with business partners, ticket sales, voting revenue, and sales of exclusive merchandise related to the pageants.

For the MGI Commerce segment, revenue streams are divided into three main categories:

(1) Revenue from the sale of products under the Company’s own brands, such as beauty pageant-related brands including Miss Grand, Finverr, 24K, and new hair care products under the Latina brand;

(2) Revenue from the sale of products from business partners, including affiliate marketing, where the Company earns commission from product sales; and

(3) Key distribution channels, namely MGI Shop and MGI Vending, the latter operated in collaboration with the WSOL group.

For the MGI Beyond segment, the Company operates across three main areas:

(1) Talent Management – The primary revenue model is revenue sharing, whereby the Company receives a share of income generated by artists under its management. In cases where artists are not under exclusive contracts, the Company charges a management fee.

(2) Media Production – The Company operates its own media platforms and maintains a strong presence across major social media channels, including Facebook, YouTube, TikTok, and Instagram, with a substantial follower base. For example, its YouTube channel has over 2 million subscribers, and the Miss Grand International account has approximately 8 million followers. Revenue streams also include intellectual property (IP) licensing, both from the Company’s own assets and through licensing arrangements with partners for distribution across various platforms. Additional income is generated from sponsorships, brand partnerships, broadcasting rights, streaming services, and private group content.

(3) Experience & Entertainment – This covers the organization of events and entertainment activities. Key revenue sources include sponsorships, brand partnerships, streaming services, private events, ticket sales, and event-specific merchandise. Notable events include the Grand Party held on 24–25 April and the “Engfa Mahachon 3” concert scheduled for June.

Under the Company’s new structure, other revenue streams comprise the following:

MGIX Group (Technology Business): The Company generates revenue from service fees and revenue sharing from various platforms.

The Grand Clinic Co., Ltd. (The Grand Clinic): A subsidiary of the Company, generating revenue from medical services and aesthetic treatment services, with plans to expand into product sales, such as vitamins and dietary supplements, in the future.

MGI Corporate Segment: This includes MGI Production and MGI Hall, with revenue derived from management fees, space rental, and advertising within the premises.

With respect to the Company’s revenue mix in the past year, it can be observed that the Company has achieved significant growth in the Experiential segment, particularly within the MGI Pageant business. As a result, the revenue contribution between the Commerce and Experiential segments has shifted noticeably. Historically, the revenue contribution of these two segments was relatively balanced, at approximately 50:50, 55:45, or 60:40. However, in the most recent year, the proportion has shifted to approximately 71:29, primarily driven by the strong growth of the pageant business. Although the Commerce segment’s proportion has decreased on a relative basis, it has continued to generate revenue at a level comparable to the previous year and has maintained overall revenue stability for the Company. Furthermore, under the new business structure—comprising MGI Commerce, MGI Beyond, and MGI Pageant—all three core segments continue to demonstrate the potential to generate revenue at relatively comparable levels. This aligns with the Company’s policy of

maintaining a balanced revenue structure, enabling each business segment to grow sustainably and achieve balanced scale over the long term.



In 2025, the Company continued to be one of the pageant organizations that received a high level of attention and engagement on social media. Based on rankings from the past year, Miss Grand International 2025 was ranked 10th among the most talked-about pageants on social media platforms. The Company recorded total engagement of approximately 119 million interactions.



For the top fast-selling products in the past year, the Company’s key products remained as follows:

- (1) The “Nang Ngam Chili Paste” product line, currently available in approximately five main flavors, including dried snakehead fish chili paste (extra spicy and mild), tom yum flavor, crispy chicken skin chili paste, and wet mackerel chili paste, which represent the Company’s core products;
- (2) “Nang Ngam Sunscreen,” which continues to be a popular product with consistent sales;



- (3) Fragrance products under the Finverr Pertum;
- (4) A new product launched during the past year, namely “24K Gold Serum”
- (5) “NangNgam Nect Serum.”

The Company would like to inform shareholders of supporting data from external sources regarding industry trends. It can be observed that the Company—particularly within the MGI Beyond segment, which operates in talent management—has adopted influencer marketing strategies to support the sale of its products and services, as well as those of its business partners. The influencer advertising market has shown continuous growth since 2024 and is expected to expand further through 2029. This indicates that the Company’s business operations remain aligned with industry growth trends and are well-positioned to generate sustainable revenue in the future. In addition, the entertainment and media market in Thailand continues to demonstrate consistent year-on-year growth. With respect to advertising expenditure, digital media (media planning and media buying) has now surpassed television as the primary channel. The Company began shifting its strategy toward online business approximately five years ago, in response to the continued decline in television media revenue. This strategic adjustment has enabled the Company to effectively align with industry changes.

In addition, there are related business areas aligned with the MGI Beyond segment, particularly in media content production. The Company has been producing series content, with a focus on the Girl Love (GL) genre, which portrays relationships between female characters. This differs from the Boys’ Love (BL) genre, which focuses on relationships between male characters. According to analysis by SCB EIC, the market for such series content demonstrates strong growth potential and is expected to continue expanding. This trend is consistent with the Company’s direction in developing and producing content to meet evolving market demand. This concludes the Company’s summary presentation of its operations and overall business overview of Miss Grand International Public Company Limited.

Therefore, the matter was proposed to the Meeting for acknowledgement as presented.

The Chairman invited the shareholders to raise questions.

Mr. Adisa Teppitak A shareholder submitted questions in advance via the Company’s email.

Inquired:

Question 1: Given the current economic conditions, the Company’s cost to income ratio is approximately 79%, which is relatively high. How does the Company plan to manage its expenses to improve efficiency going forward?



Answer 1: Mr. Saksit Boonwanich, Director and Chief Financial Officer, explained that the Company's cost to income ratio has increased compared to the previous year, mainly due to the high costs associated with organizing the Miss Universe pageant held toward the end of the year. As a result, the Company's net profit margin for the past year was not at a high level. Nevertheless, the Company remains profitable. The Company has established a policy for 2026 to enhance cost and expense management more efficiently, covering both operating costs and administrative expenses, in order to align with the current economic environment. In addition, the Company views the elevated cost ratio as a short-term impact from special items, and expects it to improve in the periods ahead.

Question 2: Although the Miss Universe 2025 event generated significant revenue, it involved high costs and relatively low margins. What criteria does the Company use in considering such events to ensure they do not adversely affect Return on Equity (ROE)?

Answer 2: Mr. Ratchaphol Chantaratim, Director and Deputy Chief Executive Officer, explained that organizing the 74th Miss Universe (2025) was a necessary strategic opportunity and business condition, enabling the Company to further leverage its collaboration with the Miss Universe brand and generate future revenue opportunities. The event was a one-time undertaking. Despite its high costs, it provided substantial benefits in terms of brand recognition, increased engagement, enhanced brand awareness, and strengthening the Company's reputation and capabilities in delivering world-class events. It also supported the expansion of new business segments, particularly MGI Production, demonstrating the Company's global production capabilities. However, the Company acknowledged that such events involve high costs due to the specific requirements set by the Miss Universe Organization, which differ from Miss Grand International events where the Company has greater expertise and cost control. The Company does not have a policy to organize such events on a regular basis, but will consider them on a case-by-case basis, focusing on selective, opportunity-driven execution.

Answer 2: Mr. Nawat Itsaragrisil, Director and Chief Executive Officer, further explained that given the nature of the Company's business in the beauty pageant industry, it is essential to demonstrate international capabilities and maintain competitiveness to ensure long-term business sustainability. A key investment principle of the Company is that each project must at least achieve break-even or generate profit, even if the return margin may not be high in certain cases. The Company emphasizes both top-line growth and long-term bottom-line profitability. In a highly competitive global environment, investments that create new business opportunities and enhance competitive capabilities remain necessary. Going forward, the Company will continue to consider similar projects when appropriate, provided they are capable of generating a positive return, whether at a high or modest level.



Question 3: Over the next 3–5 years, which business segment does the Company expect to be the main profit driver?

Answer 3: Mr. Ratchaphol Chantaratim, Director and Deputy Chief Executive Officer, explained that under the Company’s new business structure, which comprises five main business segments as previously presented, the Company expects that all segments will contribute to revenue and profitability over the next 3–5 years. The Company has a policy to manage its revenue structure in a way that each business segment contributes at a relatively balanced level and can grow in parallel. This approach aims to diversify risk and enhance the stability of long-term revenue, in line with the strategy that has been communicated to shareholders.

Question 4: The Company’s 2025 financial statements show negative operating cash flow of THB 137 million, partly due to receivables and accrued income from licensing fees. When does the Company expect operating cash flow to return to positive? Additionally, for trade receivables of THB 81 million at year-end—mostly from pageant sponsors—what is the Company’s risk management approach?

Answer 4: Mr. Saksit Boonwanich, Director and Chief Financial Officer, explained that the negative operating cash flow of THB 137 million is a short-term impact. In 2025, the Company invested approximately THB 180 million in acquiring the Miss Universe Thailand license, which led to a temporary decline in operating cash flow. The Company expects operating cash flow to return to positive within 2025, as this was a one-time investment and returns will begin to be recognized in subsequent periods. Regarding trade receivables of THB 81 million at year-end, which mainly relate to pageant sponsors, the Company has a clear policy to manage credit risk by setting defined payment terms under contractual agreements. Receivables are collected progressively in accordance with agreed schedules. At present, these receivables remain in line with payment terms, and the Company continues to actively monitor and follow up with debtors.

Question 5: Given the intense competition on online platforms as stated in the MD&A, does the Company have plans to expand into additional channels?

Answer 5: Mr. Ratchaphol Chantaratim, Director and Deputy Chief Executive Officer, explained that intense competition on online platforms is prevalent across most industries and markets. Nevertheless, the Company focuses on maintaining its competitiveness and ensuring sustainable business growth under such conditions. At present, the Company does not have plans to expand into new channels in the short term. Instead, it will continue to focus on developing and leveraging its online channels, which are its core strengths. However, the Company plans to explore expansion into international markets by leveraging its expertise in online channels, with the aim of enhancing growth opportunities and expanding its customer base in the long term.



Mr. Vatana Hunsongtham attended the meeting in person

Inquired:

Question 1: What was the profit or loss from organizing the Miss Universe event in Q4?

Answer 1: Mr. Saksit Boonwanich, Director and Chief Financial Officer, explained that the Miss Universe event in Q4 remained profitable, with net profit of approximately THB 2 million.

Question 2 : How does Miss Universe Thailand contribute to the Company's profitability?

Answer 2: Mr. Saksit Boonwanich, Director and Chief Financial Officer, explained that Miss Universe Thailand continues to generate satisfactory profits, with an operating model and revenue structure similar to Miss Grand Thailand. Leveraging the Company's experience and expertise, the event can be managed efficiently.

Question 3: What is the performance of The Grand Clinic business?

Answer 3: Mr. Nawat Itsaragrisil, Director and Chief Executive Officer, explained that The Grand Clinic has received a satisfactory response. Following approximately one month of operations, it has generated revenue in the seven-digit range, which is considered strong for the initial stage. Based on the preliminary assessment, the Company expects the business to reach break-even in the near term. In addition, the Company continues to support its group businesses in all aspects to drive long-term growth.

Ms. Nopparat Jungjaroennorasuk attended the meeting in person

Inquired:

Question 1: What are the revenue and profit expectations for the MGI All Stars project, and what level of profitability is expected?

Answer 1: Mr. Nawat Itsaragrisil, Director and Chief Executive Officer, explained that at present, the Company is unable to provide a clear profit forecast, as several factors are still in the early stages of execution. However, the Company expects the project to be profitable, with the level of profit depending on market response and operational performance in the periods ahead.

Question 2: What is the Company's relationship with the Miss Universe Organization?

Answer 2: Mr. Nawat Itsaragrisil, Director and Chief Executive Officer, explained that the Company acts as a license holder for conducting business related to Miss Universe within the scope granted. The Company continues to perform its roles and responsibilities under such rights on an ongoing basis. The license is long-term in nature, providing stability and enabling the Company to generate recurring revenue.

As there were no further questions, the Meeting was requested to proceed to the next agenda item. As this agenda item is for acknowledgement, no voting is required.

Resolution **The Meeting acknowledged the Company’s operating results for the year 2025, for the period ended December 31, 2025.**

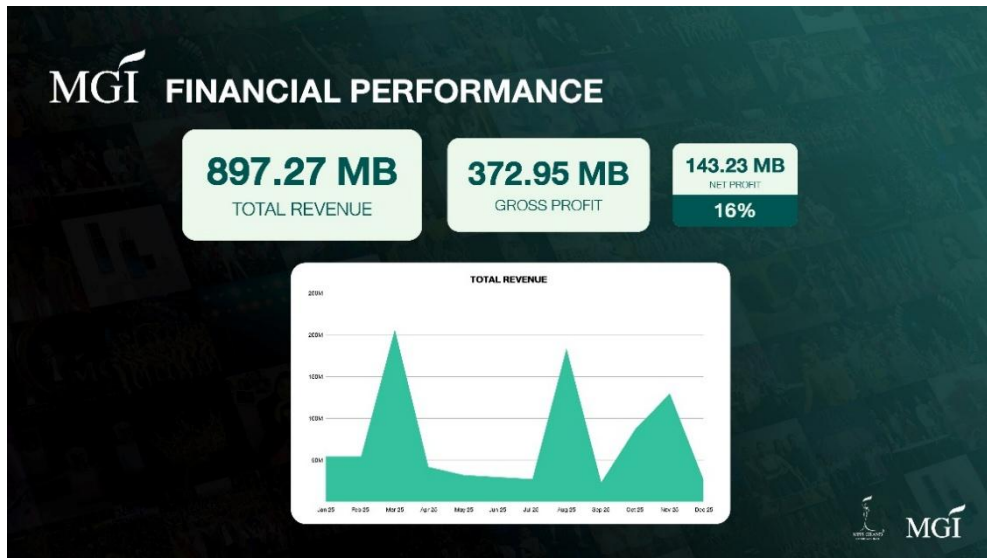
Agenda 3 **To consider and approve the Company’s consolidated financial statements for the fiscal year ended December 31, 2025**

The moderator informed the Meeting that, in compliance with the Public Limited Companies Act B.E. 2535 (1992) and the Company’s Articles of Association, the Company is required to prepare the statement of financial position and the statement of comprehensive income as at the end of the Company’s fiscal year, which have been audited by the auditor, and to propose such financial statements for approval by the Annual General Meeting of Shareholders. A summary of the key information from the consolidated financial statements is set out in the Notice of the Meeting delivered to the shareholders. This agenda item requires approval by a majority vote of the shareholders present and voting. In this regard, Mr. Saksit Boonwanich, Chief Financial Officer, was invited to present the information to the Meeting.

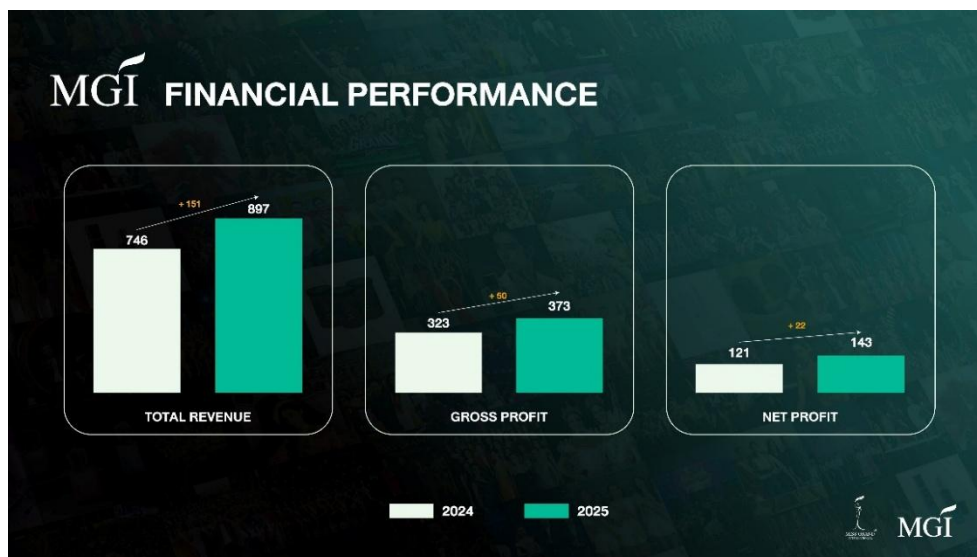
Mr. Saksit Boonwanich, Chief Financial Officer, informed the Meeting that The Chairman, Directors, shareholders, and proxies are respectfully invited to consider and approve the Company’s financial statements for the year 2025, for the accounting period ended 31 December 2025. The financial statements have been reviewed and approved by the Audit Committee and the Board of Directors. The Company would like to present a summary of the key information from the financial statements, which have been delivered to shareholders in advance. The independent auditor has issued an unqualified opinion, dated 17 February 2026, stating that the consolidated and separate financial statements of the Company present fairly, in all material respects, the financial position as at 31 December 2025, as well as the results of operations and cash flows for the year then ended, in accordance with financial reporting standards.

The Company would like to present the statement of profit or loss, beginning with a summary of operating results as follows: The Company reported total revenue of THB 897.27 million, gross profit of THB 372.95 million, and net profit of approximately THB 143.23 million, representing a net profit margin of approximately 16%. This reflects the Company’s ability to maintain operational efficiency at a level comparable to the previous year. The chart below illustrates the Company’s monthly revenue recognition from January to December. The Company’s revenue pattern is characterized by seasonality, aligned with the timing of its key events. Revenue is typically higher in March during Miss Grand Thailand 2025, in August during Miss Universe Thailand, in October during

Miss Grand International, and in November during the 74th Miss Universe pageant. As a result, the Company’s revenue structure reflects seasonality based on the cycle of its major annual events.

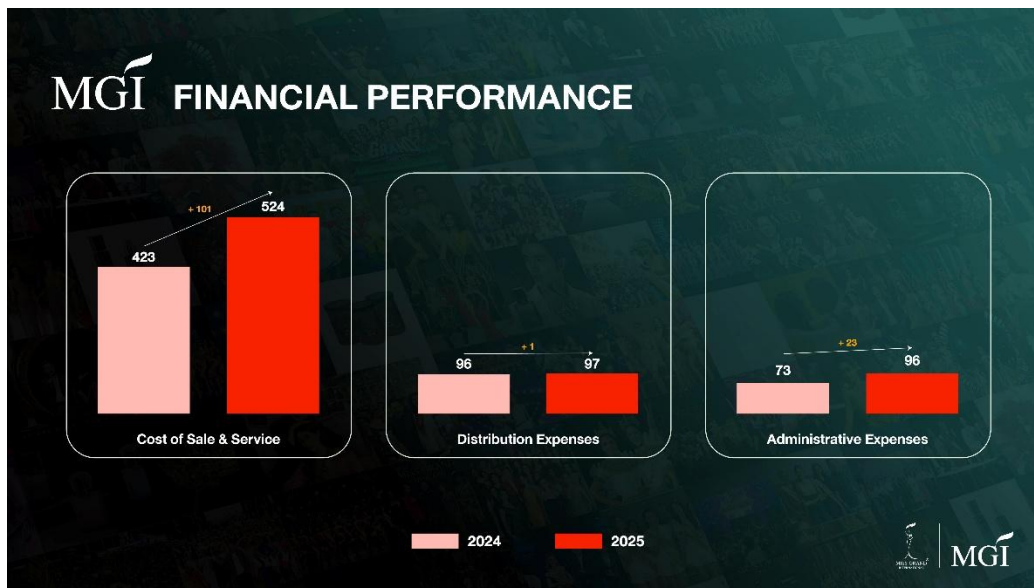


Next is a comparison of the Company’s operating results between 2024 and 2025. In terms of total revenue, the Company recorded an increase of approximately THB 151 million from the previous year, bringing total revenue in 2025 to approximately THB 897 million. Gross profit increased by approximately THB 50 million year-on-year, totaling around THB 373 million. For net profit, the Company reported a year-on-year increase of approximately THB 22 million, resulting in total net profit of approximately THB 143 million in 2025.

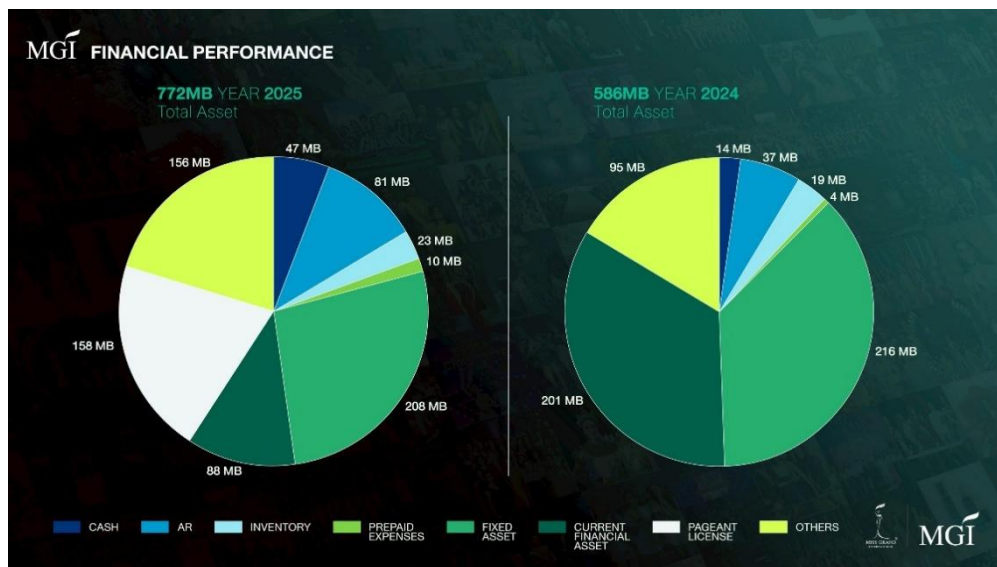


Next is a comparison of expenses between 2024 and 2025. Cost of sales and services increased by approximately THB 101 million from the previous year, bringing total costs in 2025 to

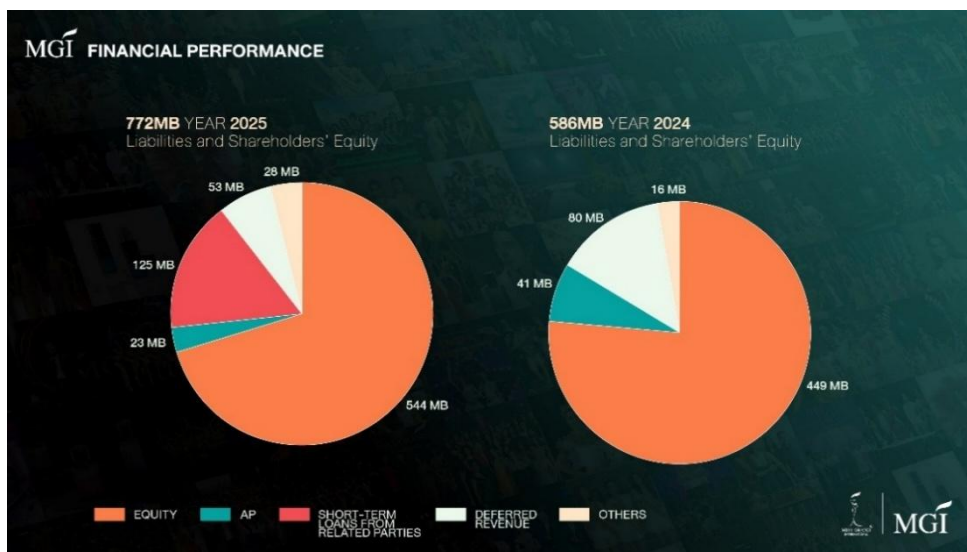
around THB 524 million. Selling expenses increased slightly by approximately THB 1 million, which is not considered material. Administrative expenses totaled approximately THB 96 million, representing an increase of about THB 23 million year-on-year. This increase was primarily due to the recognition of an allowance for doubtful accounts related to outstanding receivables from licensing fees and sponsorships.



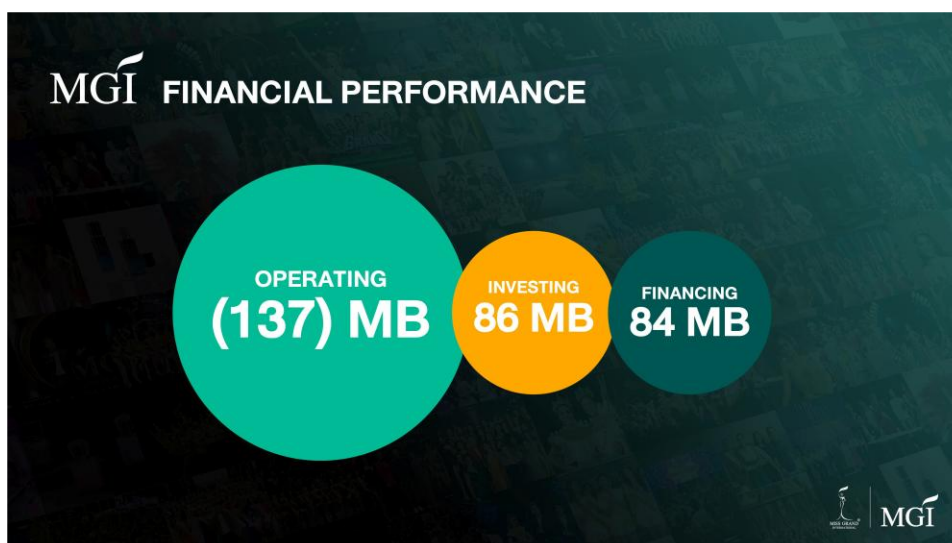
Next is the presentation of the Company's statement of financial position, comparing 2024 and 2025, covering key asset items including cash, trade receivables, inventories, prepaid expenses, financial assets, license rights, and other assets. As of 2025, the Company reported total assets of approximately THB 772 million. Cash and cash equivalents amounted to approximately THB 47 million. A portion of cash was invested in short-term financial assets, presented under other financial assets, and therefore did not have a significant impact on overall liquidity. Trade receivables as of 2025 totaled approximately THB 81 million, increasing by about THB 44 million from the previous year, primarily due to receivables from pageant sponsors. Inventories amounted to approximately THB 23 million, increasing by about THB 4 million year-on-year. Property, plant and equipment (fixed assets) totaled approximately THB 208 million, decreasing by about THB 8 million due to depreciation in accordance with accounting standards. Current financial assets amounted to approximately THB 88 million, decreasing by about THB 113 million, mainly due to the disposal of financial assets to fund long-term strategic investments, particularly the acquisition of the Miss Universe Thailand license for the period 2024–2029. In addition, intangible assets in the form of license rights related to Miss Universe had a remaining value of approximately THB 158 million as of the end of 2025, with a remaining useful life of 4 years, covering the period 2026 to 2029.



Next is the information on liabilities and shareholders' equity, comparing 2024 and 2025. As of 2025, the Company reported shareholders' equity of approximately THB 544 million, with total liabilities forming part of its overall capital structure. Compared to 2024, when total assets were approximately THB 586 million, the Company's financial structure continues to be primarily equity-based. Shareholders' equity increased by approximately THB 98 million from 2024 to 2025, mainly driven by the Company's profitable operating results during the year. Trade payables as of 2025 amounted to approximately THB 23 million, decreasing by about THB 16 million from the previous year. This change is in line with normal business operations and is not considered material to the Company's financial position. In addition, in 2025, the Company recorded borrowings from related parties of approximately THB 125 million, which remained outstanding as of 31 December 2025. Deferred revenue as of 2025 totaled approximately THB 53 million, comprising advance payments from sponsorships, artist-related income, and licensing fees. These amounts have been received in advance and will be recognized as revenue in subsequent periods.



Next is the Company's statement of cash flows for 2025. Cash flows from operating activities recorded a net outflow of approximately THB 137 million, consistent with the explanation previously provided to shareholders. The primary reason was the investment of approximately THB 180 million in acquiring the Miss Universe Thailand license for a 5-year period, which resulted in a temporary decrease in operating cash flow. The Company considers this impact to be short-term and aims to return operating cash flow to a positive level in the following year. Cash flows from investing activities showed a net inflow of approximately THB 86 million, mainly from the disposal of short-term investments previously recorded under other financial assets. Cash flows from financing activities also showed a net inflow, primarily driven by borrowings from related parties, with an outstanding balance of approximately THB 125 million as of year-end. At the same time, the Company utilized cash for dividend payments to shareholders. In summary, the above represents the key highlights of the Company's financial statements for 2025 for shareholders' information.



The Chairman invited the shareholders to raise questions.

As no shareholder raised any question or additional comment, the Chairman proposed that the Meeting consider and approve the matter. This agenda item required the approval of the majority of the shareholders present and casting their votes.

Resolution **The Meeting considered and resolved to approve the financial statements for the year 2025, for the period ended December 31, 2025, by a majority vote of the shareholders present and voting, as follows:**



Voting Result	Number of Votes (1 share = 1 vote)	Percentage of Total Votes of Shareholders Present and Voting
Approve	158,285,288	100.00
Disapprove	0	0
Total	158,285,288	100.00
Abstain	0	0

Agenda 4 To consider and approve the appointment of the auditor and the determination of the audit fee for the year 2026

The moderator informed the Meeting that, in compliance with Article 37 of the Company's Articles of Association and Section 120 of the Public Limited Companies Act B.E. 2535 (1992) (as amended), the Annual General Meeting of Shareholders is required to consider and appoint the auditor and determine the audit fee of the Company on an annual basis. The Audit Committee has considered the qualifications of the auditor, including independence, performance, internationally accepted auditing standards, experience and expertise in auditing, as well as the proposed audit fee, and is of the opinion that they are appropriate.

The Audit Committee has reviewed and is of the opinion that the proposed auditors have been approved by the Office of the Securities and Exchange Commission and have no relationships or conflicts of interest with the Company, its subsidiaries, major shareholders, management, or any related persons. In addition, the auditors are independent in performing their duties, free from any influence that may compromise their impartiality or objectivity.

At the Audit Committee Meeting No. 1/2026 held on February 17, 2026, the Audit Committee considered and selected the Company's auditor for the year 2026. The key details are summarized as follows:

The Audit Committee proposed to the Board of Directors to appoint DIA International Audit Co., Ltd. (the "Audit Firm"), an auditor approved by the SEC Office, as the Company's auditor for the year 2026. The proposed auditors are as follows:

List of auditors from DIA International Audit Co., Ltd. (the "Audit Firm")

1. Mr. Joompoth Priratanakorn Certified Public Accountant (Thailand) No. 7645 or
2. Mr. Apipong Leongnarkitongdee Certified Public Accountant (Thailand) No. 12199 or
3. Ms. Suphaphorn Mangjit Certified Public Accountant (Thailand) No. 8125



In determining the audit fees, the Audit Committee has reviewed and proposed the audit fees for the Company and its subsidiaries, totaling THB 2,625,000 (excluding non-audit fees), with no other remuneration or benefits provided beyond those specified.

Comparison Table of Audit Fees

Item	2026 (Proposed Year)	2025
Audit Fee	2,625,000	2,280,000

The Chairman invited the shareholders to raise questions.

As no shareholder raised any question or additional comment, the Chairman proposed that the Meeting consider and approve the matter. This agenda item required the approval of the majority of the shareholders present and casting their votes.

Resolution After due consideration, the Meeting resolved to appoint the auditor and to approve the auditor's remuneration for the fiscal year 2026. The resolution was passed by the majority of the shareholders present and voting, as follows:

Voting Result	Number of Votes (1 share = 1 vote)	Percentage of Total Votes of Shareholders Present and Voting
Approve	158,285,288	100.00
Disapprove	0	0
Total	158,285,288	100.00
Abstain	0	0

Agenda 5 To consider and approve the appointment of directors in place of those retiring by rotation

The Chairman of the Meeting informed the Meeting that, in accordance with good corporate governance practices, the directors whose terms of office had expired would be requested to temporarily leave the meeting room during the consideration of this agenda item. Upon completion of the consideration, the directors would be invited to rejoin the Meeting.

For this agenda item, Dr. Manus Nonuch, Dr. Wichien Chubthaisong, and Asst. Prof. Dr. Chirasil Chayawan, all holding the position of Company Director, had completed their respective terms of office.

for this agenda item, the Company had provided supporting details for consideration in the Notice of Meeting, which had already been sent to the shareholders, in accordance with the



Public Limited Companies Act, the Company's Articles of Association, Article 17, and Section 71 of the Public Limited Companies Act B.E. 2535 (as amended). He further explained that, pursuant to these regulations, at every Annual General Meeting, one-third (1/3) of the directors shall retire from office. If the total number of directors cannot be divided exactly into three parts, the number closest to one-third (1/3) shall retire. In the first and second years following the Company's registration, the directors to retire shall be determined by drawing lots. In subsequent years, the director who has held office the longest shall retire. A retiring director shall be eligible for re-election.

At present, the Company has a total of seven (7) directors. Accordingly, at the Annual General Meeting of Shareholders for the year 2026, three (3) directors are required to retire by rotation, as listed below:

- | | |
|--------------------------------------|----------|
| 1) Dr. Manus Nonuch | Director |
| 2) Dr. Wichien Chubthaisong | Director |
| 3) Asst. Prof. Dr. Chirasil Chayawan | Director |

The Nomination and Remuneration Committee (comprising directors with no conflict of interest) has considered, screened, and selected individuals deemed suitable for nomination as directors to replace those retiring by rotation, in accordance with the Company's established procedures. The Committee took into account the candidates' suitability, knowledge, competencies, board skill set (Board Skill Matrix), professional qualifications, diverse experience in relevant business fields, and other appropriate attributes, in compliance with applicable regulations, for the best interests of the Company and in alignment with the Company's business strategy. The Company also provided shareholders the right to propose candidates for election as directors to replace those retiring by rotation from 14 November 2025 to 31 December 2025. However, no shareholder submitted any candidate for consideration. Accordingly, the Committee deemed it appropriate to propose the re-election of the three (3) directors who are retiring by rotation to continue serving as directors of the Company.

With the approval of the Nomination and Remuneration Committee, which had carefully considered the matter, it was noted that the directors retiring by rotation possess full qualifications in accordance with the Public Limited Companies Act B.E. 2535, the Securities and Exchange Act B.E. 2535, relevant notifications of the Securities and Exchange Commission, the Capital Market Supervisory Board, and the Stock Exchange of Thailand. The retiring directors were further considered to have the knowledge, skills, experience, and expertise beneficial to the Company's operations, as well as qualifications appropriate for the Company's business. They do not hold any directorship or executive position in other businesses that may cause conflicts of interest or

competition with the Company. During their tenure as Company directors, they have actively participated in corporate governance, devoted time to attend meetings, provided opinions beneficial to the Company and its shareholders, and demonstrated suitability for the Company's business throughout their tenure.

Accordingly, it was proposed that the Meeting of Shareholders consider the appointment of directors as presented. To comply with good shareholder meeting practices, the election was conducted on an individual basis, with each director's name presented for voting.

The Chairman invited the shareholders to raise questions.

As no shareholder raised any question or additional comment, the Chairman proposed that the Meeting consider and approve the matter. This agenda item required the approval of the majority of the shareholders present and casting their votes.

Resolution After due consideration, the Meeting resolved to approve the appointment of directors to replace those retiring by rotation. The resolution was passed by the majority of the shareholders present and casting their votes, as follows:

1) Dr. Manus Nonuch Director

The Meeting considered and resolved as follows:

Voting Result	Number of Votes (1 share = 1 vote)	Percentage of Total Votes of Shareholders Present and Voting
Approve	158,285,288	100.00
Disapprove	0	0
Total	158,285,288	100.00
Abstain	0	0

2) Dr. Wichien Chubthaisong Director

The Meeting considered and resolved as follows:

Voting Result	Number of Votes (1 share = 1 vote)	Percentage of Total Votes of Shareholders Present and Voting
Approve	158,085,288	100.00
Disapprove	0	0
Total	158,085,288	100.00
Abstain	0	0



3) Asst. Prof. Dr. Chirasil Chayawan Director

The Meeting considered and resolved as follows:

Voting Result	Number of Votes (1 share = 1 vote)	Percentage of Total Votes of Shareholders Present and Voting
Approve	158,285,288	100.00
Disapprove	0	0
Total	158,285,288	100.00
Abstain	0	0

Agenda 6 To consider and approve the determination of the remuneration of directors for the year 2026

The Chairman of the Meeting informed the Meeting that, in accordance with Article 22 of the Company's Articles of Association and Section 90 of the Public Limited Companies Act B.E. 2535 (as amended), directors are entitled to receive remuneration in the form of fees, meeting allowances, bonuses, or other benefits, as determined and approved by the shareholders' meeting by a vote of not less than two-thirds (2/3) of the total votes of the shareholders present. This is to ensure that the directors are fairly and appropriately compensated for the performance of their duties.

The Nomination and Remuneration Committee proposed to the Board of Directors for consideration the appropriateness of directors' remuneration, taking into account the duties, scope, roles, and responsibilities of the directors, the linkage of remuneration to performance, relevant external factors, and a comparison with remuneration levels of directors in other listed companies within the same industry or of similar size. The Committee deemed it appropriate to propose that the Board submit to the 2026 Annual General Meeting of Shareholders the determination of directors' remuneration at the same rate as in 2025, with the details of the remuneration as follows:

Comparison of Directors' Meeting Allowances for 2026 and 2025

Position / Component of Remuneration	Meeting Allowance	
	2026 (Proposed Year)	2025
Chairman of the Board	35,000	35,000
Director	25,000	25,000
Chairman of the Audit Committee	30,000	30,000
Director	20,000	20,000
Chairman of the Nomination and Remuneration Committee	20,000	20,000
Director	10,000	10,000
Chairman of the Risk Management Committee	10,000	10,000
Director	10,000	10,000



In the Fiscal Year 2025, directors' remuneration was paid to the Board of Directors, Audit Committee, Nomination and Remuneration Committee, and Risk Management Committee, totaling THB 1,305,000. Details of the directors' remuneration for Fiscal Year 2025, including its components, are disclosed in the 2025 Annual Report, Part 2: Corporate Governance, Section 8: Report on Key Corporate Governance Performance.

The Board of Directors, having considered and endorsed the recommendation of the Nomination and Remuneration Committee, deemed it appropriate to propose that the 2026 Annual General Meeting of Shareholders approve the matter.

Accordingly, the matter is submitted to the Meeting for consideration and approval as presented.

The Chairman invited the shareholders to raise questions.

As no shareholder raised any question or additional comment, the Chairman proposed that the Meeting consider and approve the matter. This agenda item required the approval of the majority of the shareholders present and casting their votes.

Resolution After due consideration, the Meeting resolved to approve the directors' remuneration for the Fiscal Year 2026, with the resolution passed by not less than two-thirds (2/3) of the total votes of the shareholders present and casting their votes, as follows:

Voting Result	Number of Votes (1 share = 1 vote)	Percentage of Total Votes of Shareholders Present and Voting
Approve	158,285,288	100.00
Disapprove	0	0
Total	158,285,288	100.00
Abstain	0	0

Agenda 7 To consider and approve the appropriation of profit for the payment of cash dividend for the year 2025

The Chairman of the Meeting informed the Meeting that, for consideration of this agenda item, the following information was presented: The Company has a policy to pay dividends to shareholders at a rate of not less than 40% of net profit after corporate income tax, based on the consolidated financial statements, and after making all statutory reserves as required by law and the Company's Articles of Association. However, such dividend payments may be adjusted depending on the Company's business operations, financial position, investment plans, necessities, other appropriateness, business expansion, and other relevant factors as deemed appropriate by the Board

of Directors and/or shareholders. Dividends for each fiscal year must be approved by the shareholders' meeting, except for interim dividends, which may be approved by the Board of Directors from time to time when the Company has sufficient profits. Any interim dividend payments shall be reported to the shareholders at the next meeting.

Accordingly, the Company proposed to the Meeting of Shareholders the allocation of statutory reserves and the approval of dividend payments for the results of operations for the Fiscal Year 2025, with the details as follows:

- To allocate dividends to the Company's shareholders from the results of operations for the Fiscal Year 2025, totaling THB 52,500,000, equivalent to THB 0.25 per share.
- To set the record date for shareholders entitled to receive the dividend on 5 May 2026, with the dividend payment scheduled for 22 May 2026.

Accordingly, the matter is submitted to the Meeting of Shareholders for consideration and approval for this agenda item, as presented.

The Chairman invited the shareholders to raise questions.

Mr. Adisa Teppitak A shareholder submitted questions in advance via the Company's email.

Inquired:

Question 1 : How does the Company allocate between dividend payments and reinvestment in large-scale investment projects in order to maximize benefits and enhance Return on Equity (ROE) in the long term?

Answer 1: Mr. Saksit Boonwanich, Director / Chief Financial Officer (CFO) The Company explained that it considers the allocation between dividend payments and investment based on two main factors: (1) the Company's cash flow position, and (2) its dividend policy, which specifies a dividend payout ratio of not less than 40% of consolidated net profit. The Company intends to consistently pay dividends in accordance with such policy. Meanwhile, the remaining funds will be allocated for consideration of suitable business investment opportunities in order to support growth and generate long-term returns.

Question 2: What is the Company's approximate Total Shareholder Return (TSR), and does the Company have any approach to enhance such return?

Answer 2: Mr. Saksit Boonwanich, Director / Chief Financial Officer (CFO) The Company explained that it places primary importance on cash flow management and operating performance, and adheres to a policy of consistently distributing dividends from the profits generated by the Company. In this regard, the enhancement of Total Shareholder Return will depend mainly on the Company's ability to generate profits in the future.


Ms. Nopparat Jungjaroennorasuk attended the meeting in person
inquired:

Question 1: Will dividend payments reduce the Company's cash position, and how will they impact the share price as well as the possibility of future capital increases?

Answer 2: Mr. Saksit Boonwanich, Director / Chief Financial Officer (CFO) The Company explained that cash dividend payments will naturally reduce the Company's cash position, as they represent a return of funds to shareholders. With respect to the impact on the share price, it depends on demand and supply conditions in the capital market, which are beyond the Company's control, and is influenced by overall market conditions and investor behavior at each point in time.

As no shareholder raised any question or additional comment, the Chairman proposed that the Meeting consider and approve the matter. This agenda item required the approval of the majority of the shareholders present and casting their votes.

Resolution After due consideration, the Meeting resolved to approve the allocation of profits for the payment of cash dividends for the Fiscal Year 2025, with the resolution passed by the majority of the shareholders present and casting their votes, as follows:

Voting Result	Number of Votes (1 share = 1 vote)	Percentage of Total Votes of Shareholders Present and Voting
Approve	158,285,288	100.00
Disapprove	0	0
Total	158,285,288	100.00
Abstain	0	0

Agenda 8 Other matters (if any)

The Chairman of the Meeting informed the Meeting that, pursuant to Section 105, Paragraph 2 of the Public Limited Companies Act B.E. 2535 (as amended by B.E. 2544), shareholders holding not less than one-third of the total issued shares may request the Meeting to consider matters other than those specified in the notice of the Meeting. If no shareholder proposes any additional matter for consideration in accordance with the law, no resolution shall be passed for this agenda item.

At this point, all agenda items proposed for consideration in the 2026 Annual General Meeting of Shareholders, as specified in the notice of the Meeting, have been fully considered and completed. No additional matters were proposed for consideration by the Meeting.

Accordingly, the Meeting proceeded to the question-and-answer session for shareholders. Shareholders with questions or concerns regarding any matters of the Company were invited to raise their inquiries.

The Chairman invited the shareholders to raise questions.

Mr. Phakaphong Udomkalayaluk attended the meeting in person

inquired:

Question 1: In relation to the Company's shareholding in WSOL, which has filed for business rehabilitation, what is the Company's approach to this matter?

Answer 1: Mr. Ratchaphol Chantaratim, Director / Deputy Chief Executive Officer (Deputy CEO) The Company explained that it is currently monitoring the details of the rehabilitation plan to be submitted by WSOL to the Central Bankruptcy Court. At this stage, the Company is not yet able to provide further information until such plan becomes clearer.

Question 2: What is the Company's business plan for 2026, and what are the expected impacts from the current economic situation and international conditions, such as the Middle East situation?

Answer 2: Mr. Nawat Itsaragrisil, Director / Chief Executive Officer (CEO) The Company explained that the current economic situation has broadly affected all industries, particularly the declining purchasing power of consumers, which has impacted sales of goods and services, including merchandise products. Accordingly, the Company focuses on adjusting its strategies by increasing product diversification, developing products that better meet consumer needs, and managing costs efficiently in order to maintain both top-line revenue and bottom-line performance without significant decline. In addition, external factors such as energy prices and government policies may also affect overall economic conditions. The Company will closely monitor such developments and manage risks accordingly.

Answer 2: Mr. Ratchaphol Chantaratim, Director / Deputy Chief Executive Officer (Deputy CEO) The Company further explained that its diversified business structure and synergy among business segments enable risk diversification. In the event that certain business segments experience a slowdown, other segments are still able to grow or help sustain the Company's overall revenue. This approach has been consistently applied in the Company's operations to navigate through various economic conditions.

Question 3: What is the performance of the clinic business and its payback period?

Answer 3: Mr. Nawat Itsaragrisil, Director / Chief Executive Officer (CEO) The Company explained that, following approximately one month of operations, the clinic business has received a

satisfactory response and has been able to generate revenue in the seven-digit range. With a controllable cost structure and the utilization of the Company's media channels and managed artists for marketing purposes, which helps reduce marketing expenses, the Company expects that the business will be able to reach break-even within a relatively short period of time.

Question 4: Has the Company been affected by matters related to Miss Universe?

Answer 4: Mr. Nawat Itsaragrisil, Director / Chief Executive Officer (CEO) The Company explained that it has not been affected in any way, and its operations continue as normal.

Question 5: Does the Company have any additional investments other than WSOL?

Answer 5 : Mr. Saksit Boonwanich, Director / Chief Financial Officer (CFO) The Company explained that it has investments in subsidiaries, namely MGIX and The Grand Clinic, as well as a joint investment with Karmart Public Company Limited (KAMART), totaling four main investment items.

Question 6: Does the Company have any plans to launch new products this year, particularly essential products suitable for the current economic conditions?

Answer 6: Mr. Nawat Itsaragrisil, Director / Chief Executive Officer (CEO) The Company explained that it continues to launch new products on an ongoing basis. In the current economic environment, the Company focuses on developing products that appeal to a broad consumer base, particularly essential goods and products offered at accessible price points. The Company has a policy of avoiding luxury or non-essential product categories, and instead prioritizes fast-moving consumer goods that can help reduce the cost of living burden for consumers. Examples include hair care products that combine multiple functions in a single item to enhance value for money, as well as other budget-friendly product categories. This reflects the Company's strategic adjustment of its product portfolio in line with current consumer purchasing power. In addition, the Company assesses that the overall economic environment remains challenging, with GDP growth at a relatively low level compared to other countries in the region, which may affect consumer spending power. Nevertheless, the Company will continue to adjust its strategies and develop products accordingly to respond to such conditions.



Ms. Nopparat Jungjaroennorasuk attended the meeting in person

inquired:

Question 1: Is the purpose of issuing warrants for capital increase?

Answer 1 : Mr. Ratchaphol Chantaratim, Director / Deputy Chief Executive Officer (Deputy CEO) The Company explained that the purpose of issuing warrants (MGI-W1) is in accordance with the disclosure made to the Stock Exchange of Thailand. The objectives can be summarized into three main areas as follows:

(1) Approximately 20 % is intended for investment to expand the Company's existing businesses;

(2) Approximately 60 % is intended for investment in new businesses, particularly beauty-related businesses; and

(3) Approximately 20 % is intended for working capital to support the Company's operations.

In this regard, the actual funds to be received will depend on the exercise of warrants by the warrant holders in the future.

Question 2: What is the Company's approach to managing the decline in its share price?

Answer 2: Mr. Nawat Itsaragrisil, Director / Chief Executive Officer (CEO) The Company explained that it focuses on conducting its business with an emphasis on growth, profitability, and dividend distribution to shareholders. The share price in the stock market, however, is determined by market mechanisms and external factors, which are beyond the Company's control.

Question 3: What is the progress regarding acceptance of cryptocurrency payments, and what is the rationale behind this initiative?

Answer 3 : Mr. Ratchaphol Chantaratim, Director / Deputy Chief Executive Officer (Deputy CEO) The Company explained that it has not issued any cryptocurrency. The Company has only added an additional payment channel for customers, allowing the use of certain cryptocurrencies (such as USDT and USDC) for payment of specific services, such as voting systems. In this regard, the payment system is integrated through a third-party service provider, FDX Tech from Singapore, which is connected to the Company's system managed by MGIX.

The Chairman of the Meeting informed the Meeting that, as no shareholder or proxy raised any further questions or comments, the Meeting invited the Chairman, Assoc. Prof. Suchart Laopreeda, to declare the closing of the 2026 Annual General Meeting of Shareholders.


MGI

 บริษัท มิสแกรนด์ อินเตอร์เนชันแนล จำกัด (มหาชน)
 MISS GRAND INTERNATIONAL PUBLIC COMPANY LIMITED

Assoc. Prof. Suchart Laopreeda Chairman of the Meeting, concluded the Meeting. On behalf of Miss Grand International Public Company Limited (MGI), he expressed sincere appreciation to all shareholders and proxies for taking the time to attend the Meeting, consider the agenda items, and acknowledge the Company's business direction and objectives, which the Board of Directors is committed to pursuing for sustainable growth. He also extended his best wishes to all shareholders, proxies, and their families for happiness and prosperity. The Chairman then declared the Meeting closed.

Closing of the Meeting: 12:00 a.m.

Signed:

(Assoc. Prof. Suchart Laopreeda)

Chairman of the Meeting

Signed:

(Ms. Salinna Dangkomen)

Company Secretary

Take notes and prepare meeting minutes

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